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August 6, 1982

Mr. James W. Smith, Jr.
Coordinator of Mined Land Development
State of Utah Natural Resources and Energy
Division of Oil, Gas and Mining
4241 State Office Building
Salt Lake City, UT 84114

Dear Mr Smith:

This letter is to inform you that Mr. William Dixon Shay, Jr. is assuming responsibility for all permitting for the Sand Wash Shale Oil Project effective immediately. I would appreciate it if you could update your files accordingly. You will find Dixon most helpful and knowledgeable in answering any questions you may have concerning the Sand Wash Project. He has extensive experience in oil shale and coal operations, and in getting things done.

Through the next few months, Dixon can be reached at the Denver office at (303) 696-2710. Florence Munter Schaller, who has conducted much of the permitting activities, can be contacted at 2713 if Dixon is not available.

I have enjoyed working with you and your staff during the past months and thank you for your cooperation in meeting deadlines and resolving issues. I especially appreciated your high degree of cooperation. In the event you need to remind me of commitments I did not fulfill, Dixon will know how to contact me.

Sincerely,

John E. Hardaway

AUG 09 1982

DIVISION OF OIL, GAS & MINING